

THE MYTH OF SOCIAL INVESTING

A Critique of Its Practice and Consequences
for Corporate Social Performance Research

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According to its advocates, social investing (also known as socially responsible investing or ethical investing) is a fast-growing phenomenon that represents “nearly one out of eight dollars under professional management in the United States.” Its central tenet is that clients can “invest for their own futures and a better world at the same time” by buying stock in companies that pass social screens and avoiding investments in companies that do not. According to this general approach, publicly-traded companies can be “objectively” rated using data gathered by social investing researchers, most notably by Kinder, Lydenberg, & Domini (KLD). Some academicians incorporate these ratings into their research as measures of corporate social performance (CSP). In contrast, this study contends that social investing principles are problematic and that the data and ratings generated by social investment researchers are hopelessly flawed. Social investment advocates rely on sketchy, highly selective research and pseudo-objective ratings that belie the complexity of modern corporations and economies. Social screening in general and KLD’s ratings in particular are tainted by anachronistic, contradictory, idiosyncratic, and ideologically constructed notions of corporate social responsibility. Representations of the growing financial impact and competitive performance of social investing are questionable. No social research organization or “socially responsible” mutual fund has yet presented a coherent case for why its criteria are ethical or socially responsible or better at effecting social change. This study concludes that the general approach of social investment advocates, including by academic researchers, is one of vindication of the true believer, not investigation.

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THE HISTORICAL CONTEXT: THE LEGACY OF RELIGION-INSPIRED SOCIAL SCREENS

Social screening has its primary origins in conservative religious principles. The first-known consumer screens date to the 18th century, when the Quakers withdrew their business from companies involved in alcohol, tobacco, or gambling—so-called sinful behavior. The Quakers also incorporated what is believed to be the first issue-specific screen resulting in boycotts of companies tied to the slave trade. (For historical overview, see Domini, 2001; Hutton, D’Antonio, & Johnsen, 1998; Waddock 2000). In what is believed to be the first externally screened U.S. investment, the Pioneer Fund in 1928 incorporated these negative or sin screens, excluding companies involved in tobacco or alcohol. (See SocialFunds.com: <http://www.socialfunds.com/media/index.cgi/screening.htm>).

The social activism of the 1960s spurred the development of additional negative screens based on overtly ideological and political sentiments. In 1968, a pension fund in Boston asked a young securities analyst, Alice Tepper Marlin, to compile a “peace portfolio” of corporations with the least involvement in supplying armaments for the war in Vietnam. Hundreds of church and community groups asked for her report. The Interfaith Center on Corporate Responsibility, composed of hundreds of religious members from varying faiths, was formed in 1971. That same year, a Methodist group launched the Pax World Fund, which included a negative screen on military contracting, along with alcohol and gambling.

The 1970s and 1980s witnessed the blossoming of a concurrent movement known as green or ethical consumerism. Self-appointed watchdog organizations such as the Council on Economic Priorities (CEP), founded by Tepper Marlin, began rating companies on a variety of hot-button social issues, including animal rights, nuclear energy, and gay and feminist issues. In the spirit of the times, many activist consumer groups criticized “multinational” corporations, often using the phrase “Corporate America” as a pejorative. (In contrast, entrepreneurial businesses such as Ben & Jerry’s and The Body Shop, although beset by ethical and operational problems, were often romanticized as “socially responsible,” in part because their founders mouthed anticorporate rhetoric [Entine, 1995].)

The stated goals of most green consumer groups was not to encourage stakeholder-centric behavior as generally understood by academicians and practitioners but to promote pet social causes and “shop for a better world” (as reflected in the CEP guidebook series “Shopping for a Better World”). Many of social investing’s most prominent researchers, including Steven Lydenberg, a principal at Kinder, Lydenberg, & Domini, cut their eyeteeth as researchers at the ideologically charged CEP.

These two essentially anticorporate currents—socially conservative sin notions promoted by religion-based mutual funds and the vaguely liberal, consumerist brand of sixties activist ideology—coalesced during the 1980s to form the core of what is today called social investing. The catalyzing event was the boycott of apartheid South Africa, which further politicized corporate critics and tapped into the sentiments of newly affluent baby boomers sympathetic to a green, romantic, anticorporate pitch. Portfolio management firms such as Franklin Research and Development (now Trillium Asset Management) and social investment companies such as Calvert were formed. By the late 80s, socioreligious screens conflated with populist but shifting activist concerns to form the hodgepodge that today constitutes the principles of the liberal wing of social investing.

FUNGIBLE STANDARDS OF SOCIAL INVESTING

Social investing research has attracted widespread interest among academicians who have been struggling for years to find reliable and objective ways to measure corporate social responsibility. All social research rating systems rely to some degree on perceptual measures, often translated into numerical rankings. In part because it evaluates thousands of companies, including all of the corporations in the S&P 500, the database launched by KLD in 1990 has emerged as a popular and favorite academic benchmark.

KLD originally established 8 categories, later expanded to 10, constructed around negative or "exclusionary" screens: nuclear power, alcohol, gambling, tobacco, and military contracting, with other negative activities such as insensitivity to gays swept into an "other" category. (See www.kld.com/benchmarks/BMSImthd.html.) Companies that fail this initial sin screen are branded as not socially responsible and are summarily excluded from various social indices based on KCD's ratings. After sweeping for negative concerns, KLD then evaluates companies in qualitative areas such as community relations, workforce diversity, employee relations, environment, non-U.S. operations, and product safety. Using a process of data collection, analysis, and ranking that it does not explain in detail, one or more KLD staffers assign numerical ratings for each company in each category, which become the basis for its hierarchical rankings. The highest rated companies are included in one or another index, including the Domini Social Index 400 (DSI). Launched in May 1990, the DSI was the first benchmark for equity portfolios subject to multiple social screens and today remains the most prominent.

Many CSP researchers (Griffin & Mahon, 1997; Hutton et al., 1998; Rowley & Berman, 2000; Wood & Jones, 1995), including its most fervent advocates (Kurtz, 2000; Waddock and Graves, 1997a, Waddock and Graves, 1997b) have pointed out the methodological and conceptual problems of linking CSP research to social investment data.¹ Although there is general agreement that CSP is a multidimensional construct, there are no agreed-on standards or theoretical rationale or way to aggregate and therefore compare multiple dimensions across or within industries. Rowley and Berman (2000) go so far as to argue that CSP is "not a theoretically nor empirically viable construct," noting that it is a "complex collection of factors that do not maintain the same meaning across contexts" and "must be defined according to social context" (p. 407). Compounding such concerns, researchers often subjectively pick and choose which categories suit their personal notions of CSP and adjust the data using idiosyncratic formulae (Graves & Waddock, 1994; Turban & Greening, 1997).

Still, many academic researchers rely on this inherently problematic data. Among the characterizations: KLD has developed a "consistent, largely objective, set of screening criteria" (Waddock & Graves, 1994, p. 1038); "the database . . . objectively rates firms" (Johnson & Greening, 1999, p. 556); and the rating system is "carefully constructed" and reflects "mainstream social concerns" (Sauer, 1997, p. 141). Even some social investing skeptics have referred to the data as "largely objective" (Griffin & Mahon, 1997, p. 10).

Just how objective and carefully constructed are these ratings? In an astonishing assertion, Waddock and Graves (1997b) have written that "although the limitations of KLD's data need to be recognized, these data do represent the only currently-available externally-based assessment of the S&P 500 corporations over a consistent range of stakeholder arenas, over time, by a set of observers with no immediate 'stake' in any given company." The fact that KLD's ratings were the "only currently-

available” data begs the critical question: Are the data reliable and a fair measure of CSP? The quality of conclusions depends on the credibility of the data, which in this case is very low.

What are the standards of data collection and analysis? What conceptual and operational definitions are being used? Do social investment data provide a reasonable measure of corporate social responsibility?

Methodological Issues

CSP research data suffer from a lack of reliability. There are fundamental questions about the quality of the research data. KLD and other research groups review thousands of companies with skimpy resources. Research relies upon often unreliable, anecdotal, and highly interpretable data. Overworked and undertrained junior staffers draw on government data banks, journalistic sources, and information supplied by companies, collating whatever information they select as relevant. The task is daunting and highly subjective. These data are then given a patina of objectivity by being turned into hierarchical numbers.

The Odwalla controversy offers a notable anecdotal example of the problematic nature of such data. By 1996, Odwalla, a California-based “natural” juice company, was considered a model of social responsibility. Researchers at Adams, Harkness & Hill extolled the company for “respecting the fruit” and for its “intense caring [which] translate[s] into a superior product. . . . We believe that no other juice company takes these steps to ensure the quality of its products.” (Patsky, Galle, & Negron, 1996, p. 48) At the time, KLD gave it glowing ratings and as a result Domini included Odwalla in its index. Amy Domini, a founder of KLD and president of Domini Investments, orchestrated the appearance of Odwalla founder Greg Steltenpohl at that year’s Social Investment Forum (SIF) conference, where she lavishly praised him and his company.

One month after the conference, one child died and at least 70 people were injured after drinking Odwalla apple juice tainted by poisonous bacteria. Investigations by the *New York Times* and documents introduced in various court cases found Odwalla criminally negligent and derelict for ignoring a known pattern of quality, safety, and health problems at the company, and culpable for withholding that information from the public (Drew & Belluck, 1998). Even after these revelations, Domini showed her emotional attachment to her friend’s company when she wrote: “Odwalla has been compared to Johnson and Johnson (Tylenol) in rapid recall and voluntary assumption of blame, and the reporters give management high marks for action” (Domini, 1998). After more embarrassing revelations and adverse court rulings, Steltenpohl was forced to resign and the company, in financial disarray, was acquired (Entine, 1999). As it turns out, Adams, Harkness & Hill and KLD used highly selective data and based their conclusions primarily on company representations. Even after details of its criminal conduct became known, Domini and KLD’s Kinder declined to revise their high ratings of their friend’s company.

The Body Shop case offers another dramatic example of the methodological problems besetting CSP research. In the early 1990s, every social investment company, including Franklin Research and Development, gave the British cosmetics company high grades. However, after *Business Ethics* magazine published an article that raised sustentative concerns about its performance (Entine, 1994), Franklin did more research (Bavaria, Becker, & Billenness, 1994), lowered its ratings across the board, and divested itself of its Body Shop shares. As Franklin’s research director noted, “We learned a hard lesson: never take a company’s representations at face

value. This is not a science but an art.”² The Odwalla and Body Shop affairs underscore the personal and ideological biases that challenge the credibility of CSP research.

CSP research uses arbitrary standards. Can social performance attributes be measured and compared, from company to company and across industries, in a meaningful way? The use of exclusionary screens, which otherwise seems straightforward, highlights the subjective and often arbitrary nature of such ratings (Hutton, D’Antonio, Johnsen, 1998). Each fund sets cutoff points to determine whether a company is excluded. For example, Washington Mutual Fund, with \$40 billion in assets, screens out companies that derive 50% or more of revenue from tobacco or alcohol. Why 50%? Beats them. Ethical Funds, a Canadian social research firm, screens out companies that make packaging for the tobacco industry—unless tobacco-related production represents less than 20% of business. How does EF verify that figure? It can’t. Why a 20% cutoff? “Well, that’s just the percentage we set,” said its founder, David Shuttleworth. (Entine, 1995a, p. 45) KLD screens out companies that derive more than 2% of revenues from weapons sales, derive 15% of their revenue from adult entertainment, own 20% of another company with abortion involvement, or are 50% owned by a company with alcohol involvement. Putting aside the prickly issue of how it determines such things, what’s the meaningfulness of these arbitrary percentages? None is stated.

CSP research ignores aspects of corporate activity that are not easily measurable and is a priori biased against some industries that are more transparent. In practice, all current social screens eschew complexity. Whereas banks do not release details on their portfolios and the technology industry is notoriously secretive, basic industries churn out reams of environmental data. That makes them easy targets for simplistic screens. Social research rating systems that do not use a “best in sector” approach (KLD does not) severely limit as a matter of principle investments in chemicals, natural resources, energy, and mining—companies and industries with large, negative environmental impacts.

Most research does not extend beyond the first level of corporate activity, which can result in a distorted picture of a company’s practices. For example, bank portfolios are not screened for relationships with companies involved in tobacco, nuclear power, or weapons production. The loan lists of banks are littered with investments in companies and industries that are excluded by liberal-oriented screens, but are not identified. Such superficial standards do confer a decided advantage to social funds: they conveniently allow social investors to screen in (formerly) fast growth stocks of banks, financial institutions, communications firms, and technology companies even though they all do a high percentage of their business with the military and other sin-related businesses. Researchers do not examine layered business models (such as franchising) or the kind of complex business structures increasingly common in modern corporations (such as the dense corporate structure of Enron). Simplistic screens often miss egregious corporate behavior. Consider Microsoft, by far the favorite stock in social portfolios and 6% of the Domini Social Index. It has been found guilty of antitrust violations by both the federal government and the European Union and remains embroiled in other consumer antitrust suits. Yet it consistently gets high marks from social researchers because antitrust violations and their impact on stakeholders, most notably consumers, are not screened.

First-level screens make a mockery of the complexity of modern corporations and underscore the methodological limitations of niche CSP research. In their defense, social funds say they do not have the sophistication to go beyond a superficial analysis. “It’s just too complicated, with too many variables,” admits Jerry Dodson, who heads Parnassus, a leading social fund that nonetheless relies on incomplete data to make its investment choices.³ Social researchers pleaded poverty and limited research capabilities when it turned out that many of the recently disgraced companies, including Anderson, Enron, WorldCom, Adelphia, Tyco, and Tenet Healthcare were favorites of social funds.

The numerical ratings used by CSP researchers create an illusion of objectivity. Consumer activists such as the Council on Economic Priorities pioneered the rating systems used by social researchers. In its “Shopping for a Better World” guide, CEP graded companies like school children, from A to E on a range of social issues. For instance, CEP awarded a company an A in the category “Women” or “Women’s Advancement” if it had 10% or more female representation on the board of directors and lesser grades for lower representation. Did CEP examine the quality or contributions of board members before assigning grades? No. As with many of its ratings, it was purely a litmus test.

KLD adopted this litmus test formula. So, for instance, KLD gives high marks to companies in which women, minorities, or the disabled hold four or more board seats. What is the empirical justification for such criteria? There is none and none is offered. Other categories are even more subjective. Companies get high grades for implementing “innovative hiring programs” involving the disabled. What’s innovative? Who crunches subjective perceptions to come up with the hard numbers? Behind KLD’s ratings is a socially responsible Svengali—either an individual or group—who assigns numerical ratings. These numbers represent the perceptions of the ratings makers, colored by personal and ideological biases. The decision about what data to collect and the translation of this information into numbers render social investment data subjective and unreliable. Although numbers do not by themselves confer objectivity or meaningfulness, social researchers often cite these grades as if they represent an objective judgment and incorporate them in elaborate analyses.

Conceptual Issues

As has been noted, some academic researchers mimic the propaganda line of social investing advocates who equate aspects of social investing with CSP. This is problematic. While corporate social performance reflects a *substantive* definition of behavior that assumes that some choices are more ethical or socially responsible than others, social investing is burdened by a historical reliance on a client-centered *procedural* definition that requires only that the investor believes he is acting ethically (Mackenzie, 1997).

Social investing advocates have never made the case that buying and selling stocks based on social criteria promotes reform or is in any way more ethical or socially responsible than mainstream investing. According to cant, clients can “invest for their own futures and a better world at the same time” (Gravitz, 2002, p. 1). However, in postmodernist fashion, there are no agreed-on standards about what constitutes a “better world” or which companies are more ethical and responsible. Each individual gets to decide for herself what is a better world and which compa-

nies are deemed ethical. There are literally hundreds of funds and investment strategies with different ideological colorings and varying definitions of socially responsible and ethical corporate behavior. Social investing principles run the gamut from ultra liberal to hard conservative, from pacifist to militarist. Perception, not ethical performance, drives social investing. "Our common goal," stated Joan Bavaria of Trillium at a SIF gathering in 1997, "is to give people the information they need to make their own determinations about what they want to invest in."⁴ According to Cliff Feigenbaum (2002), editor of *Greenmoney Journal*, the movement seeks to "match your capital to the companies that best represent your moral and ethical values." Social investing is based on investor feelings—the "heart," according to social investor advocates who talk about aligning investments with one's beliefs—not explicitly on company behavior (Domini, 2001; Feigenbaum, 2002).

As a result of this definitional ambiguity, social investing has devolved into an exercise in tactics and liberal sentimentality, focusing on litmus screens and pandering to perceptions, rather than sorting estimable or questionable corporate behavior. Favored investments—consumer products, media, health care, and business services—reflect a consumerist "shopping for a better world" esthete that people's purchasing habits define strong corporate social performance.

This confusion is reflected in the contradictory description of social investing provided by the SIF, the industry trade and advocacy group, in its trend reports. Under the heading "social investing defined," the SIF claims that "social investment requires investment managers to overlay a qualitative analysis of corporate policies, practices, and impacts onto the traditional quantitative analysis of profit potential." In other words, the SIF conflates social investing, which is built around exclusionary and social litmus screens, with the very different stakeholder-centric notion of corporate social responsibility. It reinforces this fungible definition of social investing by quoting the Prince of Wales Business Leader Forum to the effect that "Corporate Social Responsibility means open and transparent business practices" (Social Investment Forum [SIF], 2001, p. 8).

That is not the definition of social responsibility, however, used by the most prominent CSP research organizations. As practiced, *social investing underplays or ignores most stakeholder practices*. Most social investors focus only on a few sin issues. More than 40% of all socially responsible mutual fund dollars are invested through one fund manager, American, which is not a SIF member. American's two social funds do not screen for stakeholder or corporate governance issues. Rather, they use a very soft screen restricting investments in companies with a majority of their business in tobacco and alcohol.

Not one of the SIF's 73-member funds screen for the array of corporate practices touted by the SIF in its trend report. KLD president Peter Kinder has a longstanding personal bias against corporate governance-related screens. "Focusing on non-issues such as independent boards, transparency and the like makes it easy to avoid taking stands on real issues of corporate accountability," he has written. Kinder claims that social issues are far better measures of corporate responsibility (Kinder, 1997). Whereas KLD underplays corporate practice screens, Calvert historically ignored them altogether until recently. After the recent spate of corporate scandals, Julie Gorte of Calvert was asked why Calvert had never screened for accounting or governance issues. "This is a meteor," she said, acknowledging that Calvert had long ignored a fundamental measure of social responsibility. "We're still measuring the depth of the crater" (Entine, 2002). Although it has since introduced limited corporate practice screens, Calvert and the rest of the industry pay short shrift to the

range of CSP standards that the SIF report claims are the centerpiece of social investing.

Social investors favor litmus tests on trendy social issues with an outsized reliance on sin screens. Consider the most popular screen on weaponry. Kinder hyperbolically refers to defense contractors as “merchants of death.” Many social researchers and academics are so convinced that defense production is not ethical that they do not even attempt to justify this sentiment. “In the view of social investors,” wrote KLD’s Steven Lydenberg and Karen Paul of Florida International University in a paper and presentation at an annual meeting of the International Association of Business and Society, “full scale nuclear war poses a risk to the survival of life on Earth. Companies that manufacture nuclear weapons increase that risk” (Paul & Lydenberg, 1997). Sandra Waddock and co-author Neil Smith toed this ideological line when they ranted against “individually harmful products (such as cigarettes, nuclear equipment, or military arms).” (Waddock & Smith, 2000, p. 78).

The taboo screen on armaments sidesteps the far more important social policy issue: What are wasteful or unnecessarily provocative expenditures? There is certainly no evidence that a reflexive ban on military production promotes the presumably desirable goal of preventing war. History suggests that absolutist pacifist ideology can have horrific unintended consequences and often leaves countries more vulnerable. In the 1930s, ultrapacifists and Nazi sympathizers formed an alliance in an attempt to keep the United States out of World War II. Holocaust survivors or supporters of Israel might find a screen on military production in the name of ethics offensive. It is certainly arguable that military production can act as a deterrent to aggression. Some historians believe that the military escalation undertaken by the United States in the 1980s was a key factor in bankrupting the Soviet empire and hastening the end of the Cold War. It is particularly ironic to note that according to public opinion surveys, the liberal community (and presumably liberal-minded social investors and academicians) has overwhelmingly supported two recent wars: the overthrow of Slobodan Milosevic’s repressive regime to stop genocide and bring Western values to the Balkans, and the military response in Afghanistan in the wake of September 11, both on humanitarian grounds. It is dishonest, hypocritical, and logically and morally indefensible for social investors and academic researchers to personally back select humanitarian military interventions while simultaneously endorsing a reflexive exclusionary screen on all military production.

Social screens are based on idiosyncratic biases that differ dramatically in conceit and implementation. As a result of the procedural bias of social investing, there is no unanimity about what values constitute social investing. Some social investors and funds focus entirely on one or two issues, such as animal rights or tobacco. Many social investors and funds are faith-based, drawing on varying Protestant, Catholic, Islamic, or Jewish beliefs. Clearly, a religious fundamentalist in Iowa does not share many social and political values with a gay activist in New York. Some funds filter out companies that profess support for abortion rights, and others screen in these same companies. The conservative Timothy Plan excludes Disney, a favorite target of right-wing activists, for its allegedly lax moral standards. In the past, Disney has been a favorite investment of more liberal social investment funds such as Domini Social Equity. One person’s taboo is another person’s sacred cow.

Compounding these differences, social researchers with similar ideologies often apply different conceits or methodologies. As a result, researchers screening for the same issue and with the same purported social goal may sometimes reach differing

conclusions. For example, while Boston-based US Trust was praising Gillette in the early 1990s for being “extremely proactive in disclosing . . . its animal testing policies,” concluding that it is “quiet about its corporate social responsibility achievements and forthcoming in areas of social controversy,” Gillette was screened out of numerous funds, including Domini, because it engaged in animal testing (Entine, 1997).

KLD, as other CSP research organizations, offers little explanation as to why certain social categories are selected and others excluded. Indefinable “social justice” issues take precedence over classic stakeholder concerns. Investors, vendors, and franchisees are given second-class citizenship in comparison to ambiguous ideals like “peace” and “fighting oppressive regimes.” Companies that create high-paying jobs, for example, get few of the social credits of companies that pass flowery social-mission or ethic statements—like Enron, a favorite of many social funds. Oddly, there is little focus on a company’s responsiveness to its customers, arguably its most important stakeholder. Although KLD developed a category called “product quality,” the use of that screen as a surrogate for customer relations by Waddock and Graves (in press) is dubious at best.

By elevating trendy social issues, mission statements, and sin screens over broader stakeholder measures, “liberal” social investors often ignore behavior with significant social and financial implications. As an example, Levi Strauss, the jeans and clothing company, basked in a tremendous amount of good press in the 1980s and 90s because of its ethical pronouncements on a variety of trendy issues. Yet it made increasingly shoddy products, treated piece workers poorly, and eventually saw its CEO mismanage the company into the ground. It was ultimately forced to retrench, shutter its American facilities and flee to low-wage havens. Thousands of its employees no longer have jobs and the company still has not recovered. In essence, Levi Strauss’ high-minded ethical stands—the actual operating centerpiece of liberal social investing—proved worthless in real terms.

The arbitrary nature of the categories used by social researchers can be illustrated by comparing the dominant liberal social investing model with the rating system developed for Black trade unions in South Africa in the early 1990s. Consultants Richard Adams and Jayanti Durai surveyed members about how to invest their pension fund, which then totaled \$175 million (Adams & Durai, 1995). Rather than relying on the socioreligious criteria popular in North America and the United Kingdom, the workers devised their own guidelines. Litmus-test social sin issues such as armaments manufacturing and alcohol production were scrapped. Union members focused on product quality, working conditions, benefits, safety, and equal opportunity as weighted measures of CSP. Worker-related issues represented more than 75% of the screening criteria (see Table 1).

Unlike the “liberal model” with its procedural focus on perception and its reliance on exclusionary screens, the workers’ model focuses on behavior and stakeholder rights.

THE FINANCIAL FOOTPRINT OF SOCIAL INVESTING

Every 2 years since 1995, the Social Investment Forum (KLD and its sibling Domini Investments, Calvert Group, Parnassus, Citizens and other prominent liberal-oriented social investing groups and mutual funds are key members) has issued a report on industry trends that includes estimates of the assets of investors who use social screens and shareholder advocacy. According to the SIF’s most recent report, as of June 30, 2001, “nearly one out of eight dollars under profes-

**Table 1: South Africa's Community Growth Fund
(In Order of Importance, Based on 100 Points)**

<i>Category</i>	<i>Rating</i>
Job creation policy	14
Industrial relations	14
Conditions of employment	13
Training	7
Equal opportunity for women	7
Health and safety	6
Type of product	5
Privatization	5
Profit retention	5
Affirmative action	5
Location (share of foreign assets)	4
Environmental management	4
Disclosure	4
Worker participating	4
Political profile	2
Social spending	1

sional management in the United States is involved in socially responsible investing"; \$2.03 trillion, 12% of the \$19.9 trillion in investment assets under management, are socially screened; these assets "grew 1.5 times faster than all U.S. managed portfolio assets" over the previous 2 years; and "socially screened separate accounts grew by nearly 40 percent" (SIF 2001, pp. 4-5). Citing the spate of corporate scandals, Citizens Advisor, Inc. founder Sophia Collier claimed that "socially responsible investing is about to come into fashion," predicting it will double in 3 to 5 years (Ackermann, 2002).

Academic researchers and journalists credulously report these purported trends, often reproducing SIF statistics and newsreleases almost verbatim (Sauer, 1997; Waddock, Bodwell, & Graves, 2002). These are certainly astounding claims and, if credible, worthy of academic study. But are they accurate and in context? How does the SIF define social responsibility and thereby determine which assets are considered socially responsible?

The SIF counts all assets that by its definition are "screened, involved in shareholder advocacy, or are directed to community investing." Under the heading "What Was Counted," the study notes that "an institution was considered to engage in socially responsible investing" if it "utilizes *one or more social screens*" or if the institution sponsors or cosponsors shareholder resolutions *on issues the SIF considers socially responsible* [emphasis added]—even if the client or investment manager does not consider those investments social investments (SIF, 2001, p. 31-32). What does this mean in practice? Any institution, investment manager, or investor that screens on almost any issue as part of a "formal" policy is by SIF definition engaging in social investing. This definition is problematic. Consider the recent proliferation of governance screens on such things as accounting issues, board makeup, and pension fund liabilities. Under SIF criteria, a pension fund that screens for a majority independent board or the compensation of executives has that investment counted as a "social investment." Yet, almost every responsible investment advisor now reviews corporate governance issues as a matter of course. According to SIF's boundary-less policy, their investments could be counted as social investments—if the screening is deemed formal. With such ambiguous standards, there are almost no barriers to entry into the SIF's social investment club.

There are also glaring computational mistakes in the SIF report. It stated that “assets in socially screened mutual funds stayed steady from 1999 to 2001, despite a substantial market downturn,” and set the total at \$153 billion (SIF, 2001, p. 12). That is inaccurate. Socially screened mutual fund investments totaled only \$144.5 billion. SIF misstated the Calvert Large Cap Growth Fund by a factor of ten—an \$8.5 billion error.⁵ Using the corrected figure, the 1% drop in mutual fund social investments turns out to be a 6.2% fall off. According to the Investment Company Institute (www.ici.org/facts_figures/historical_trends.html), the mutual fund market grew by 14.36% over that 2-year period. So, while the amount of money being invested overall in mutual funds was soaring, dollars were being drained from the most prominent social investment funds. It is disconcerting to note that these erroneous data have already been incorporated into academic research papers, including the winner of the 2002 SIF Moskowitz Prize, “Evidence on Ethical Mutual Fund Performance and Investment Style” (Bauer, Otten, & Koadijk, 2002), which was also published by the *Journal of Investing*.

How large is the financial footprint of the “liberal wing” of the social investment movement, which garners most of the media attention? If the mutual fund market is the measure, it is tiny and shrinking. Of the 73 SIF member funds, only 16 broadly screen for social issues and hold assets over \$100 million, accounting for less than \$8 billion. The 73 liberal-minded funds in total hold only \$10.11 billion in total investments, or 0.16% of the \$6,555.1 billion mutual fund market.

Since the puncture of the market and technology bubble, tech-weighted funds, including most liberal-focused social funds that placed outsized sector bets on technology, have cratered and continue to underperform. While there has been an overall rise in mutual fund investments of 2.5% over the 2-year period, Domini Social Equity, the largest social investment fund with \$1.296 billion in assets as of December 31, 2002, has shrunk by 22%; Pax World has dropped 14%; and Calvert, the third largest fund, is off 25%. Not one of the largest social funds tracked by the SIF showed an increase, with the overall drop approximately 20%.

We are faced with the apparent anomaly that while social investing advocates claim dramatic growth, investments in socially focused mutual funds are contracting relative to the overall size of the mutual fund pie. It seems counterintuitive to claim that interest in social investing by individuals is soaring while social investment dollars in mutual funds, which are generally believed to reflect individual investment interests rather than institutional sentiment, now represent the tiniest fraction of fund investments.

MARKET PERFORMANCE OF SOCIAL INVESTMENTS

Do companies rated as more socially responsible perform better financially? Do socially responsible stocks outperform those that are lesser rated? It is not surprising that social fund advocates would be tempted to selectively present performance data to make their case that social funds “outperform” mainstream investment styles (Camejo, 2002). After all, they are true believers, and often their livelihood depends on reinforcing this propaganda point. It is disconcerting, however, to find that so many supposedly independent academic researchers echo this view, sometimes without critically reviewing the performance data and the premises on which it is based.

Consider John Guerard, Jr.’s article “Is Socially Responsible Investing Too Costly?” He asserts, “There is a growing literature in academic and professional investment journals that suggests socially responsible investing might produce

higher risk-adjusted portfolio returns than merely using all available stocks in the equity universe” (Guerard, 1997a, p. 26). However, he then goes on to contradict this polemical conclusion, citing studies that mostly show either no statistical difference or relative underperformance by social funds. Similarly, Waddock et al. (2002) have written that “significant evidence from a large and growing body of academic research suggests at a minimum a neutral, and quite likely a positive, relationship between responsible corporate practices and corporate financial performance.” Yet, those who have reviewed the performance analysis literature, including Waddock, find no such consistent evidence that socially screened companies and funds outperform (Griffin and Mahon, 1997; Sauer, 1997; Waddock, 2000).

The few studies that purport to show either a neutral or positive social investing or financial performance effect tout the KLD ratings as a reliable measure of CSP practices (see Guerard, 1997; Kurtz, 1997; Waddock & Graves, 1997a; Waddock & Graves, 1997b; Waddock & Graves, in press). Also, many studies and popular articles have favorably compared the performance of the KLD-linked Domini Social Index (DSI) or the Domini Social Equity Fund (DSEF) with the S&P 500 (Feigenbaum 2002; Guerard & Stone, 2002; Sauer, 1997; Waddock, 2002; Young, 1996). There are significant problems with this assumption. Although the DSEF counts as its benchmark the S&P 500, it is not a passive large cap index fund and is not optimized to any broader benchmark. It only includes about half of the top 500 stocks and weights them as it chooses arbitrarily. Although some academic researchers incorrectly state that Domini maintains a “passive fund” (see “How We Did the Study” in Waddock and Graves, in press, p. 8), like all social investing funds, it is actively managed.

Researchers also often overlook that there are a variety of factors that can convincingly explain the competitive performance of social investments, most notably: (a) the concentration of investments in a narrow range of sectors; and (b) the time frames that these researchers arbitrarily select to compare social investment funds with mainstream funds. The KLD ratings (and as a result the DSI) are biased toward larger growth companies concentrated in a few key sectors—technology and financials, most prominently. Whereas the S&P has 20.5% of its holdings in financials, the DSI model portfolio holds more than 25%; S&P holds 14.3% in technology stocks, whereas the DSI holds 18.75%⁶ (and as much as a third of its portfolio in recent years). The DSI underweights, as a matter of principle, infrastructure, manufacturing, and energy companies, claiming these are more likely to have adverse environmental impacts.

Almost every academic study that purports to show a neutral or positive correlation predates the current bear market during which large growth stocks and technology companies outperformed. For example, Guerard has used various time frames between 1984 and 1997 (Guerard, 1997; Guerard & Stone, 2002). Waddock’s social investment study covered a 10-year period from 1986 to 1996 (Waddock, 2000). The 2002 Moskowitz Prize paper by a team of Dutch researchers incorporates data through 2000 (Bauer et al., 2002). These time frames are never theoretically defended; in fact, they present a very distorted picture of social performance. Even a minor change in dates selected for market analysis can significantly alter the results. For example, in the early 1990s, when sin stocks, including military companies, outperformed, a sin portfolio yielded a significantly higher return than did screened funds (Naber, 2001). Later in the decade, many social funds prospered with sizable bets in financials, technology, health care, and communications.

The period beginning in the early 1980s and ending in 2000 corresponds to a historically unprecedented extended bull market in which growth companies and sec-

tor investments favored by social funds outperformed. It is no wonder that tech-heavy social funds performed competitively during this period; according to Morningstar, with the bubble at its largest during 2000, more than 90% of tech mutual funds rated five stars (McDonald, 2003). During the 1970s and early 1980s, large company growth stocks, including technology companies that are prominent in the DSI, performed relatively poorly for an extended period. Neither the DSI nor academic studies using DSI data have backtested for this period to fairly evaluate performance in varying investment climates.

The mediocre performance by social funds during the current market, with many of social investing's favorite sectors out of favor, underscores the limited value of academic studies using narrow and arbitrary time periods. The DSEF, which is based on KLD's ratings, has been a notable recent laggard. It rates a below-average 2 in Morningstar's ratings and a "C" over 3 years by Lipper.⁷ It trails the S&P 500 index funds that it claims in its prospectus to track over the 3- and 5-year periods. However, comparing it to the S&P 500, which many social investing advocates and academic researchers choose to do, understates its even poorer performance relative to its peers. According to the Domini Fund's Web page, the DSEF is a large-blend (Morningstar) or large-cap core (Lipper) fund. Against these indices, Domini underperforms by about 15% over 3 years independent of fees, which would increase the disparity.

The DSI stock mix would have significantly underperformed the market even during the go-go 1990s if it had screened these once-outperforming stocks for key stakeholder issues such as corporate ethics. If only one stock, Microsoft, which represents more than 6% of the index, had been screened out because of gross consumer antitrust violations, the performance data would have looked markedly less robust. Entire groups of questionable stocks were screened in only because their problem area—pension fund shenanigans and shifty accounting—are too arcane for the social investment community's porous screens. For example, Verizon, the United States' largest local phone company and the DSEF's seventh largest holding at 2.4%, reported a strong fiscal 2002 with profits of \$389 million. Only those investors who dug into the small print at the back of the document learned that Verizon's reported earnings included \$2.7 billion in gains from its pension fund investments. One problem: as Verizon knew and the KLD/DSI research did not pick up, those profits did not really exist. The company pension fund actually lost \$3.1 billion, a footnote on page 58 of the 68-page report revealed, and \$15 billion since 2000. These are not just abstract accounting issues. Verizon's pension fund fiasco has vaporized more than 30,000 jobs, including 25% of the union workforce. Even today, with the full details of the misrepresentations (that have so devastated key stakeholders, including investors, workers, and local communities) in the public knowledge, Verizon remains a KLD/DSI favorite. Numerous other companies considered favorites by social researchers, including Cummins Engine, American Airlines, and Delphi Automotive, face a raft of ethical questions about underfunding of their pension funds or unilaterally trying to change their pension fund schemes.

In summary, there is no evidence to believe that the principles of social investing, rather than active-fund portfolio management and sector bets, explain the competitive performance of some social investments during the bull market. Although it is certainly possible and even intuitively likely that CSP is positively correlated with both stock performance and financial performance, the data generated by social researchers is too methodologically flawed and theoretically suspect to be of serious use for academic research.

DISCUSSION

Although social investment advocates claim that “social investors [are] consciously . . . working to build a more just and sustainable economy” (SIF, 2001, p. 8), there is an unbridgeable gap between rhetoric and reality. Perception and anticorporate ideology, not corporate reform, drives the movement. Social investing remains trapped in an anachronistic paradigm based on a bouillabaisse of problematic conservative religious principles and dated liberal social notions. The rating systems that have evolved are based on superficial litmus screens judging social propriety and social conventions. They lack a coherent moral or ethical perspective. They confuse social liberalism with ethical behavior. They systematically underplay key aspects of corporate behavior, including corporate governance and transparency, and overplay facile moral notions. They reflect the personal ideologies of those who conceived the ratings and collect the data. “We expect corporations to act irresponsibly,” Peter Kinder has written (Kinder, 1997). “Why? Because corporations have as their explicit purpose the insulation of management and employees and shareholders from responsibility for their actions.” Social researchers then convert this ideological stew into “objective” ratings.

Social investing also suffers what is called the fallacy of reification—the conversion of a complex and multifaceted concept, in this case corporate social responsibility, into a putative real entity—a number or rating. That “objective” system serves an organizing purpose in much the same way that the word *intelligence* is shorthand for complex mental functions. But just as the intricate concept of intelligence cannot be reduced to one simple number—IQ caricatures the complexity of mental processes—the contradictory and ambiguous ratings now in vogue cannot define CSP. This is pseudoscience, on the level of astrological research. Social researchers who rely on this data caricature the complexity of business to suit their ideological beliefs.

Business ethics requires decision makers to weigh the impact of their ethical choices on a number of stakeholders. Rarely do such decisions lend themselves to litmus tests or reductionist numerical ratings. Social investing principles and databases are hopelessly flawed proxies of corporate social responsibility and CSP. As Rowley and Berman (2000) argue, the social consequences of corporate behavior—stakeholder actions—are more attractive criteria on which to build a model of CSP. For social investing to evolve into more than just a symbolic exercise, it is imperative that researchers develop verifiable standards beyond mere social agendas and base them instead on the social consequences of corporate behavior.

Despite hyperbolic claims by its advocates, there is no serious research showing that the mix of conservative religious beliefs and liberal social notions yield a set of principles that result in superior financial or stock performance. More sophisticated and nuanced research models may indeed show that some aspects of social investing positively correlate with stock and financial performance. However, that conclusion is unwarranted based on current data. Studies that claim this are unreliable and misleading. Considering social investors’ historically ambivalent attitude toward business, it is not surprising that the movement and its enablers in academia remain indifferent to financial and investment principles. As a result, although social investing attracts outsized media coverage, its financial footprint and influence remain modest. Social investing has drawn very little interest from institutional investors except from religious and union-based pension funds and some mainstream funds that view it as a potential brand with appeal to niche investors.

Although social investing has demonstrated that it can be an effective brand marketing strategy, it does not fulfill its stated rationale of promoting systematic investment in “good” companies and effecting positive change—to “do good.” Moreover, by implicitly encouraging the belief that the intentions of a business can be judged distinct from the economic impact of a company, social investing may promote corporate behavior that is neither socially progressive nor ethical and may result in adverse consequences to stakeholders.

NOTES

1. For one comprehensive bibliography of socially responsible investing quantitative studies, see www.sristudies.org/bib_frameset.html.
2. Billenness, in interview with Entine, February 1994.
3. Dodson, in personal communication with Entine, November 12, 1997.
4. Entine, notes from conference.
5. Confirmed in conversation with Social Investment Forum public relations spokesperson Todd Larsen, January 21, 2003.
6. As of December 31, 2002.
7. As of December 31, 2002.

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