

- 1. **The four Critical Operational Capabilities (COC):** COC 1—Receive, COC 2—Analyze, COC 3—Disseminate, and COC 4—Gather.
- 2. **The four Enabling Capabilities (EC):** EC 1—Privacy, Civil Rights, and Civil Liberties (P/CRCL) Protections, EC 2—Sustainment Strategy, EC 3—Communications and Outreach, and EC 4—Security.

The 2011 Assessment consisted of two phases. Phase 1 was a Self Assessment, and Phase 2 was a Validation effort consisting of a comprehensive data quality review and interviews with Fusion Center Directors. All 72 fusion centers that constituted the National Network as of August 2011 participated in the 2011 Assessment. Each fusion center received a score based on its validated Self Assessment responses. Individual fusion center scores were based on a 100-point scale.

*2011 Assessment Key Findings*

The overall capability scores for the 72 fusion centers that participated in the 2011 Assessment ranged from 29.0 to 97.2 out of 100, with an average score of 76.8.

DHS, in coordination with its interagency partners, analyzed the 50 individual attributes that contribute to full achievement of the COCs and ECs to understand the current capabilities within the National Network. DHS and interagency partners determined National Network attribute strengths by identifying the attributes within each COC and EC that were achieved by the highest percentage of the National Network. The 2011 Assessment data indicated that the National Network had noteworthy strengths in 14 attributes, 7 of which were achieved by all fusion centers that constituted the National Network during the 2011 Assessment reporting period. DHS and interagency partners also identified areas for improvement by identifying the attributes within each COC and EC that were achieved by the lowest percentage of the National Network. The 2011 Assessment data indicated that 11 attributes would benefit from additional attention and investment. In those areas for improvement, 4 of the 11 attributes were achieved by 50% (36) of fusion centers or less.

National Network Strengths	National Network Areas for Improvement
100% (72) of fusion centers had staff members who are cleared at least to the Secret level [COC 1]	59.7% (43) of fusion centers had a documented plan, policy, or SOP that addresses the receipt and handling of NTAS alerts [COC 1]
100% (72) of fusion centers had access to at least one Sensitive But Unclassified (SBU) system [COC 1]	68.1% (49) of fusion centers had a documented analytic production plan [COC 2]

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